









National Urban League

Equal Employment Opportunity (EEO) in Apprenticeship Webinar July 26th, 2018







Today's Agenda:

- Introduction to WIAAI Consortium
- Benefits of Diversity & Inclusion
- Overview of 29 CFR 30 (EEO Regulations)
 - New Regulations
 - EEO Obligations for RA Sponsors
 - Technical Assistance and further support from WIAAI
- Resources and Tools







Glossary of Terms

Empowering Communities

- RA Registered Apprenticeship: A proven approach for preparing workers for jobs while meeting the needs of business for a highly-skilled workforce. It is an employer-driven, "earn while you learn" model
- TA Technical Assistance: Assistance provided by the U.S. Department of Labor (DOL) in development of new RA programs; or assistance provided by intermediaries to employers and/or sponsors in development of marketing, training, and EEO/AAP material
- EEO Equal Employment Opportunity: Federally mandated regulations that require employers to ensure freedom from discrimination on the basis of protected classes such as race, color, sex, national origin, religion, age, disability or genetic information
- AAP Affirmative Action Plan: A plan outlining the policies, practices, and procedures that a U.S. federal contractor implements to ensure that all qualified applicants and employees receive an equal opportunity for recruitment, selection, advancement, and every other term and privilege associated with employment



Glossary of Terms (cont'd)

- 29 CFR 30 Title 29, Part 30, of the Code of Federal Regulations, outlining Equal Employment Opportunity in apprenticeship and training, including EEO standards, Affirmative Action Plans, complaint processing, and procedures
- RA Sponsor An entity that has its own Registered Apprenticeship program. It can be an employer such as Charter (which has its own program) or an association such as WIA (which is the sponsor of TIRAP).
- Equity Intermediaries Contracting organizations under the Department of Labor that work to build, expand, and diversify RA programs (NUL serves as one)
- Industry Intermediaries Employers and/or trade associations that work directly with DOL to build and expand their RA programs
- TIRAP Telecommunications Industry Registered Apprenticeship Program A
 joint venture of telecommunications companies, the Wireless Infrastructure Association (WIA), and the Department of Labor that develops DOL-credentialed apprenticeship programs





WIAAI Introduction:

• Wireless Infrastructure Apprenticeship Access Initiative (WIAAI Consortium): Created in 2016 under a DOL contract, led by the National Urban League with the following members:



Empowering Communities





- The National Urban League (NUL) serves as the WIAAI lead partner and cultivates apprenticeship opportunities in the areas of 30+ Regional Affiliates
- Multicultural Media, Telecom and Internet Council (MMTC) develops and implements the curriculum for apprenticeship-readiness programs, provides technical assistance, and develops training and marketing materials, and conducts program evaluation
- Wireless Infrastructure Association (WIA) is the principal trade association representing over 230 companies that build, own, upgrade, and maintain the U.S. wireless communications network. WIA identifies and provides access to committed employers through TIRAP





WIAAI Introduction (cont'd)

 Consortium Goals: Create, promote, and diversify Registered Apprenticeship (RA) programs and opportunities in the Information and Communications Technology (ICT) sector and beyond



Empowering Communities.





- Two Principal Objectives:
- 1) To work with industry employers and other relevant stakeholders to create Registered Apprenticeships in vocations focused on wireless and telecommunications infrastructure.
- 2) To build and leverage a set of regional partnerships, consisting principally of Urban League Affiliates, in order to recruit underrepresented populations for the resulting employment opportunities through Registered Apprenticeships.



Year 1 and 2 Reach and Impact – Consortium Geography

WIAAI Consortium
Opportunity Partners
Grew from...

Empowering Communities.

Changing Lives.

7

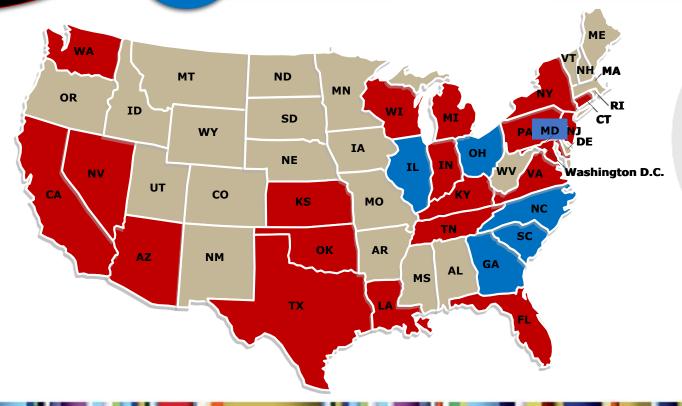
UL Affiliates



UL Affiliates

30+

- 1. Charlotte, NC
- 2. Chicago, IL
- 3. Houston, TX
- 4. Pittsburgh, PA
- 5. Rochester, NY
- 6. Seattle, WA
- 7. Virginia Beach, VA
- 8. Akron, OH
- 9. Atlanta, GA
- 10. Baltimore, MD
- 11. Cincinnati, OH
- 12. Columbia, SC
- 13. Columbus, OH
- 14. Elizabeth, NJ
- 15. Fort Lauderdale, FL
- 16. Fort Wayne, IN
- 17. Grand Rapids, MI
- 18. Greenville, SC
- 19. Hartford, CT



- 20. Jacksonville, FL
- 21. Knoxville, TN
- 22. Las Vegas, NV
- 23. Lexington, KY
- 24. Los Angeles, CA
- 25. Madison, WI
- 26. Memphis, TN
- 27. Minneapolis, MN
- 28. Nashville, TN
- 29. New Orleans, LA
- 30. Newark, NJ
- 31. Oklahoma City, OK
- 32. Peoria, IL
- 33. Philadelphia, PA
- 34. San Diego, CA
- 35. St. Petersburg, FL
- 36. Stamford, CT
- 37. Tucson, AZ
- 38. Wichita, KS







Diverse Workforce: Always Helps Businesses



Empowering Communities.





Diversity and Inclusion

NUL's Role in the Equity Intermediary Contract

• Identify, develop, and disseminate tools and strategies that increase access, entry, and retention in Registered Apprenticeships for underrepresented populations

DOL-Approved Workplan for WIAAI

- Task 3 Provide SMEs to increase inclusion and diversity through trainings/e-tools;
 Provide in-person and web-based training
- Task 4 Provide Technical Assistance to national and regional opportunity partners and/or sponsors; Help develop Recruitment and Selection Procedures and Affirmative Action Plans
- Deliver training and education regarding EEO requirements under 29 CFR 30 to employers, industry intermediaries, and regional employers at the UL Affiliate level

Industry and Employer Focus

Empowering Communities

- Year 1: Focus on creating new RA programs in ICT industry
- Year 2: Focus on increasing diversity in other industries including ICT







Why Diversity Matters for RA Programs

 In December 2016, the U.S. Department of Labor released updated 29 CFR 30 Equal Employment Opportunity (EEO) regulations for Registered Apprenticeship programs to help businesses reach a larger and more diverse pool of workers.



 As the U.S. expands apprenticeship training nationally, a diverse workplace helps businesses access all our nation's talent, improving their bottom line. Gallup links diversity with positive business metrics including productivity, profitability, quality, employee commitment, and retention.

Empowering Communities.

Why Diversity Matters for RA Programs (cont'd)

It's mutually beneficial!

Empowering Communities

Changing Lives.

- There is a workforce shortage in telecom and other growing industries as technology changes, businesses grow, and the old guard retires.
- There are communities where unemployment is high and filled with people ready for jobs that guarantee career growth and advancement.
- Companies have trouble finding these individuals. But targeted outreach,
 Diversity and Inclusion planning, and partnerships with local organizations bridge this gap.
- Companies find **increased value** in their workforce by recruiting from a broader pool of candidates.



interdependent, mutualist,
 symbiotic, synergetic,
cooperative, reciprocal, mutual,
related, associated, dependent







Why Diversity Matters for RA Programs (cont'd)

Statistically speaking...

- The top 25% of companies for racial and ethnic diversity are 35 % more likely to have financial returns above their respective national industry medians.
- The top 25% of companies for gender diversity are 15% more likely to have financial returns above their respective national industry medians.
- Diverse companies had 2.3 times higher cash flow per employee over a three-year period than non-diverse companies did.
- The bottom 25% of companies both for gender and for ethnicity and race lag behind in financial returns.

Empowering Communities





U.S. Department of Labor Supports Diversity

- The U.S. Department of Labor contracts National Equity Partners to support diversity and inclusion efforts.
- Prior to the 2016 update, regulations had not been updated in 40 years, despite a large shift in the nation's overall demographics.
- Updating and modernizing the rules will help employers to attract a larger and more diverse applicant pool.
- Clarifying and streamlining the regulations will make it easier for sponsors to comply.
- These changes will bring the regulations into accord with the current landscape of civil rights statutes and developing case law.







Empowering Communities



Why EEO matters?

- Despite many advances, even today harassment and discrimination still occur to all kinds of people at all types of businesses, with sometimes painful results.
- The apprenticeship EEO regulations focus on
 - eliminating discriminatory practices;
 - expanding sponsor's ability to correct the problems as they arise;
 - and taking appropriate steps to avoid discrimination problems and significant liability that can come with it





29 CFR 30 Expand EEO Protections:

• The previous rule prohibited discrimination in the recruitment, selection, employment, and training of apprentices on the basis of race, color, religion, national origin, and sex.

• The updated final rule expands protected groups to include disability, age (40 or older), sexual orientation, and genetic information; it also outlines deadlines for companies to become compliant with the new

requirements.

Empowering Communities





New EEO Guidelines: Simplified and Better



The New EEO Guidelines Provide:

- Simplified and clarified instructions and expectations
- Longer deadlines for new apprenticeship programs to develop initial Affirmative Action Plans (AAPs)
- Additional flexibility for all apprenticeship programs in how often they must update their plans
- A more flexible framework for providing technical assistance
- Guidance to bring apprenticeship programs back into compliance that may not be meeting their responsibilities

Empowering Communities



5 Key EEO Obligations for RA Sponsors

- Assign responsibility to an individual(s) to oversee EEO efforts.
- 2. Protect employees Keep the workplace free from discrimination, harassment, intimidation, and retaliation using anti-harassment training and complaint procedures.
- 3. Conduct outreach and recruitment, providing notice to diverse recruitment sources about openings.
- 4. Distribute the EEO policy and conduct orientation, training, and information sessions for designated EEO individual, company staff, and new hires.
- **5. Keep detailed records** related to apprenticeship selection, program operations, AAP steps to increase diversity, for state or federal apprenticeship registration agency; retain records for at

least 5 years.

Empowering Communities.







1) Assign EEO Responsibility

- Each sponsor must designate an individual(s) to oversee the sponsor's commitment to equal opportunity in its apprenticeship program
- The person will be responsible for
 - Monitoring activity to ensure compliance
 - Maintaining records

Empowering Communities

- Generating and submitting reports to OA or SAA
- Developing and implementing an AAP





2) Ensuring a workplace free of discrimination

- Previous regulation prohibited discrimination in the recruitment, selection, employment, and training of apprentices on the basis of race, color, religion, national origin, and sex.
- The updated final rule expands protected groups to include disability, age (40 or older), sexual orientation, and genetic information
- Discrimination is prohibited some examples

Empowering Communities

Changing Lives.

 Recruitment, outreach, selection procedures, Imposition of penalties or other disciplinary actions, rates of pay, condition of work, job assignment, leaves of absence, sick leave, benefits



2) Ensuring a workplace free of discrimination

- And Harassment
- 1) Provide interactive anti-harassment training (online or inperson)
 - a. OA EEO website has resources available
- 2) Make facilities and activities available to all
- 3) Establish and implement procedures for handling and resolving complaints of harassment and retaliation



3) Outreach and Recruitment Resources

- Effective July 17, 2017, the apprenticeship Equal Employment
 Opportunity (EEO) regulations require Registered Apprenticeship
 program sponsors registered with the federal Office of Apprenticeship
 to ensure that their outreach to, and recruitment of, apprentices
 extends to all persons available for apprenticeship within their
 relevant recruitment area without regard to race, sex, ethnicity, or
 disability.
- Apprenticeship programs registered with State Apprenticeship Agencies (SAAs) will be subject to the same requirements after their revised State EEO Plans are approved by the Office of Apprenticeship (OA).

Empowering Communities



3) Outreach and Recruitment Resources

3 Outreach Steps - All RA sponsors are required to:

Empowering Communities

- 1. Develop, and update annually, a current list of recruitment sources that will generate referrals from all demographic groups within the relevant recruitment area.
 - Examples Career Centers, Community based organizations, Community Colleges, Vocational schools etc.
- 2. Maintain contact records: Identify a contact person, mailing address, telephone number, and e-mail address for each recruitment source.
- 3. Provide recruitment sources with advance notice (preferably 30 days) of apprenticeship openings, to give them time to identify and refer candidates.



3) Outreach and Recruitment Resources

Women

- · Chicago Women in Trades [free postings of apprenticeship program openings]
- · National Center for Women's Equity in Apprenticeship and Employment, Gender Equity Partners
- National Association of Women in Construction (NAWIC)
- 9to5, National Association of Working Women [click on State Chapters list]
- Oregon Tradeswomen, Inc.
- Sisters in the Brotherhood [click on Contact Us tab to Locate Regional Council]
- YWCA

Persons of Color

African Americans

- National Association for the Advancement of Colored People (NAACP), Find Your Local Unit
- National Black Worker Center Project, Affiliates
- National Urban League
- The National Council of Negro Women (NCNW)

- To support sponsors in this effort, the U.S. Department of Labor, Office of Apprenticeship, is providing a directory of national organizations and umbrella groups that have state or local chapters or affiliates, that may generate referrals from all demographic groups within the relevant recruitment area.
- https://doleta.gov/oa/eeo/outreach_rec ruitment/outreach-directory.cfm

How to Use the Directory of Outreach and Recruitment Resources

This directory will help you identify organizations in your recruitment area that may generate referrals of potential apprentices from a diverse population. Some of these organizations focus on specific populations, such as women, persons of color, or individuals with disabilities, and others serve the general public.



You are encouraged to visit the websites of the organizations in the directory, find out if the national organizations have any affiliates that serve your area, and determine if those affiliates are likely to generate referrals of potential apprentices. You may need to contact the local organizations to get information about whether they are likely to generate such referrals. For example, a local affiliate that focuses on providing health care is less likely to be able to identify individuals who are seeking employment than a local affiliate that provides workforce training. You will also want to confirm the local organization's contact person, mailing address, telephone number, and e-mail address, as you will need to include this information on the outreach and recruitment list that you are developing.

4) Communicating EEO: Compliance Pledge

 Registered Apprenticeship program sponsors are required to publish and post an Equal Employment Opportunity (EEO) Pledge and information regarding the right of apprentices to file discrimination complaints.

WIAAI provides a link to a customizable poster free for download on

its website.

Use of this particular poster is optional. However, if a sponsor prefers not to use it, the sponsor still must comply with the requirements to communicate its EEO Compliance in accordance with 29 C.F.R. § 30.3(b)(2) (EEO Pledge dissemination) and § 30.14(b) (complaints notice).

Empowering Communities.

Changing Lives.

EQUAL EMPLOYMENT

will not discriminate

INSERT SPONSOR NAME

PLEDGE

will take affirmative

against apprenticeship applicants or apprentices based on RACE, COLOR, RELIGION, NATIONAL ORIGIN, SEX (INCLUDING PREGNANCY AND GENDER IDENTITY), SEXUAL ORIENTATION, GENETIC INFORMATION, OR BECAUSE THEY ARE AN INDIVIDUAL WITH A DISABILITY OR A PERSON 40 YEARS OLD OR OLDER.

action to provide equal opportunity in apprenticeship and will operate the apprenticeship program as required under **Title 29** of the Code of Federal Regulations, part **30**.

OPPORTUNIT







4) Communicating EEO: Complaint Notice

- The EEO
 Compliance Pledge
 poster includes
 information for
 employees on their
 rights and how to
 file complaints.
- Conduct
 orientation and
 periodic info.
 sessions; keep
 records

Empowering Communities.

Changing Lives.

YOUR RIGHT TO EQUAL OPPORTUNITY

It is against the law for a sponsor of an apprenticeship program registered for Federal purposes to discriminate against an apprenticeship applicant or apprentice based on race, color, religion, national origin, sex (including pregnancy and gender identity), sexual orientation, age (40 years or older), genetic information, or disability. The sponsor must ensure equal opportunity with regard to all terms, conditions, and privileges associated with apprenticeship.

FILING A DISCRIMINATION COMPLAINT

If you think that you have been subjected to discrimination, you may file a complaint within 300 days from the date of the alleged discrimination or failure to follow the equal opportunity standards with:

U.S. Department of Labor
Office of Apprenticeship
200 Constitution Ave., NW
Washington, DC 20210
Attn: Apprenticeship EEO Complaints

Jose Velazquez, 202-693-2909

ApprenticeshipEEOcomplaints@dol.gov

EACH COMPLAINT FILED MUST BE MADE IN WRITING AND INCLUDE THE FOLLOWING INFORMATION:

- 1. Complainant's name, address, and telephone number, or other means of contact, for contacting the complainant.
- 2. The identity of the respondent (i.e. the name, address, and telephone number of the individual or entity that the complainant alleges is responsible for the discrimination).
- 3. A short description of the events that the complainant believes were discriminatory, including but not limited to when the events took place, what occurred, and why the complainant believes the actions were discriminatory (for example, because of his/her race, color, religion, sex (including pregnancy and gender identity), sexual orientation, national origin, age (40 or older), genetic information, or disability).
- 4. The complainant's signature or the signature of the complainant's authorized representative.



OFFICE OF APPRENTICESHIP







5) Record Keeping

- Sponsors must maintain records necessary for the Registration Agency to determine if the sponsor is complying with the regulations
- Keep the records for five years

Empowering Communities

- Examples
 - Apprentice Selection
 - Invitation to self-identify as an individual with a disability
 - Information about program orientation
 - Affirmative Action steps taken to increase opportunities for women, minorities and individuals with disabilities



EEO Obligations for RA Sponsors (AAP)

 Similar to the previous rule, larger sponsors work with state and federal registration agencies to develop Affirmative Action Plans (AAPs) to ensure equal opportunity in recruitment, selection, employment, and training of apprentices.



What Affirmative Action Plans Are:

- Reports on the affirmative steps your company is already taking to attract diverse candidates, such as online outreach and recruitment through local organizations
- A look at where your company stands and how it can grow



What Affirmative Action Plans Are Not:

- Quotas
- Requirements to hire unqualified candidates





EEO Obligations for RA Sponsors (Timing)

- Existing sponsors have 2 years from the effective date (January 18, 2017) to develop an AAP in line with the new rule (January 18, 2019 – additional requirements under new regulation will go into effect after this date)
- New program sponsors have up to 2 years from the date they became a sponsor to establish initial AAPs.
- The WIAAI Consortium offers Technical Assistance to employers to comply with EEO guidelines and develop Affirmative Action Plans.



Empowering Communities

EEO Technical Assistance from WIAAI



Phase 2

Phase 3

Empowering Communities.

- Conduct Webinars for Employers
- Update Fact Sheets and Develop New Promotional Materials
- Identify New Employers and Sponsors
- Connect Employers with SMEs at UL Affiliate Levels
- Evaluate Companies' Internal EEO Targets
- Conduct Trainings for Employers' EEO Designees
- Deliver Specialized Technical Assistance & Support
- Continue Webinars, Trainings, and AAP Assistance
- Continue One-on-One Consultations



AAP-

2017 WIA National Standards of Apprenticeship

ApprenticeshipUSA

 WIA Standards of Apprenticeship

Appendix C

AFFIRMATIVE ACTION PLAN

ADOPTED BY

Wireless Infrastructure Association, Inc.

AS REQUIRED UNDER TITLE 29, CODE OF FEDERAL REGULATIONS, PART 30



U.S. DEPARTMENT OF LABOR
OFFICE OF APPRENTICESHIP



SECTION I - INTRODUCTION

The sponsor enters this affirmative action plan (AAP) in good faith to promote equality of opportunity in its registered apprenticeship program. If women and/or minorities are underutilized in the apprenticeship program, the sponsor seeks to increase the recruitment of qualified women and/or minorities for possible selection into the apprenticeship program. The sponsor hereby adopts the equal opportunity pledge located in Section II and the AAP.



2017 WIA National Standards of Apprenticeship Apprenticeship USA

ADDITIONAL RESOURCE DATA FOR CONSIDERATION IN ESTABLISHING GOALS

Industry Source Data	Minority rate of participation	Female rate of participation
E.1. Registered Apprenticeship Partners Information Data System (RAPIDS)***		
E.2. EEOC Occupational Employment Data****		

F. DETERMINATION OF UTILIZATION

Analysis	Yes	No
Minority underutilization:		
Female underutilization:		

G. SPONSOR'S GOALS

The program sponsor proposes and agrees to make a good-faith effort to attain the goal of selecting
% minorities and/or % women during the next EEO review cycle. These goals will
not be used to discriminate against any qualified applicant based on race, color, religion, national
origin, or sex.

The number of new apprentices to be hired during the next year (or selection period) is estimated to be _____.



Simply put -

- Use the regulations to document your good faith best efforts to recruit broadly
- Set some goals for diverse recruiting efforts to comply with the regulations
- Utilize WIAAI's strength, partnerships, and network to fulfill your recruitment and compliance needs
- AAP you are doing your part in maintaining the diversity, AAP allows you to document your efforts
 - E.g. increase number of women from 1% to 5% OR, if you are already at 5%, increase the goal from 5% to 7% for Tower Technician positions



Empowering Communities

Technical Assistance to Sponsors

- U.S. DoL commits to meeting the technical assistance needs of employers and sponsors to promote equal opportunity
- 1) A sample written affirmative action plan

Empowering Communities

- 2) Identification of relevant recruitment sources
- 3) Assistance and guidance for anti-harassment training
- 4) Assistance in deriving appropriate availability figures
- 5) Model language for sponsors voluntarily self-identification for individuals with disabilities



WIAAI EEO Technical Assistance and Support Resources



Empowering Communities.





EEO Tools and Resources at DOL Website:

Website - https://www.doleta.gov/oa/eeo/



Empowering Communities.

Changing Lives.

Apprenticeship is a powerful tool for growing the American economy and training its workforce. As the U.S. expands apprenticeship training nationally, a diverse workplace helps businesses access all our nation's talent. In 2016 the U.S. Department of Labor released updated equal employment opportunity (EEO) regulations for Registered Apprenticeship programs to help businesses reach a larger and more diverse pool of workers. When all workers, including women, minorities, and individuals with disabilities, have the opportunity to become apprentices, we tap into our nation's full potential and open new career pathways for American workers.

Website features:

- FAQs: Apprenticeship EEO Final Rule
- EEO Overview and Fact Sheet
- Sponsor Quick Guide to EEO Regulations





EEO Tools and Resources at DOL Website:

Website - https://www.doleta.gov/oa/eeo/



Empowering Communities.

Changing Lives.



Apprenticeship is a powerful tool for growing the American economy and training its workforce. As the U.S. expands apprenticeship training nationally, a diverse workplace helps businesses access all our nation's talent. In 2016 the U.S. Department of Labor released updated equal employment opportunity (EEO) regulations for Registered Apprenticeship programs to help businesses reach a larger and more diverse pool of workers. When all workers, including women, minorities, and individuals with disabilities, have the opportunity to become apprentices, we tap into our nation's full potential and open new career pathways for American workers.

Links to additional resources:

- DOL EEO Webinar https://mahernet.adobeconnect.com/ a14339732/p96txksu3g
 nn/
- Main Webpage on EEO from DOL https://doleta.gov/oa/eeo/
- EEO FAQ https://doleta.gov/oa/eeo/pdf/FAQs.pdf
- Details about the EEO Compliance Pledge Poster https://doleta.gov/oa/eeo/pledge_poster/
- Outreach and Recruitment Resources https://doleta.gov/oa/eeo/outreach recruitment
- Anti-harassment Resources https://doleta.gov/oa/eeo/anti harassment resources
 - 29 CFR 30 Regulations https://www.gpo.gov/fdsys/granule/CFR-2011-title29-vol1/CFR-2011-title29-vol1-part30

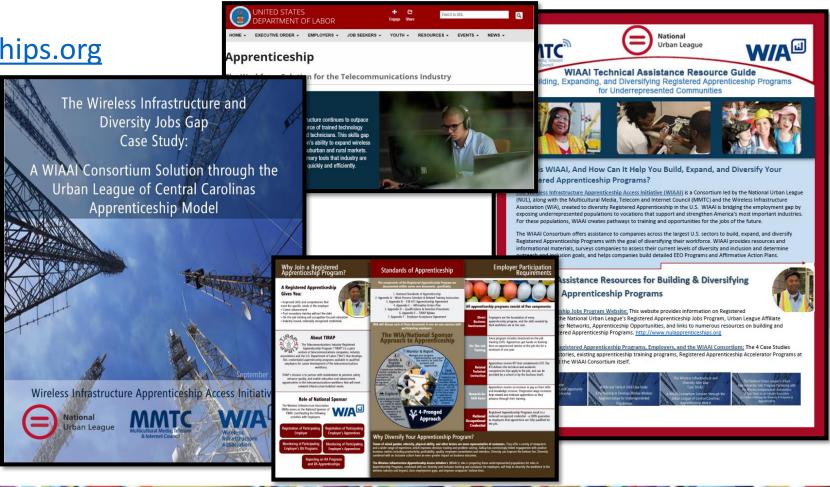


WIAAI Resources and Tools

 Website – www.nulapprenticeships.org

Empowering Communities.

- Case Studies
- Flyers, Brochures
- Affirmative Action
 Plan Guidelines
- Social Media
 Outreach Tools
- Telecom Landing Page on OA's website







WIAAI Resources and Tools – Case Studies

WIAAI Consortium Case Study

WIAAI Case Study:
Building a Network of Access and Opportunity
in Registered Apprenticeship

- High level vision from WIAAI
 Consortium partners and CEOs
- Highlights best practices learned and successful strategies used to build, expand, and diversify RA Programs

UL Affiliate Case Study

The Wireless Infrastructure and
Diversity Jobs Gap
Case Study:

A WIAAI Consortium Solution through the
Urban League of Central Carolinas
Apprenticeship Model

- Highlights wireless jobs and skills gaps
- Outlines goals of DOL and WIAAI
- Reviews ULCC Fiber Optics Training Program
- Captures employer and apprenticeship success stories

WIA and Supplier Diversity Summit Case Study

The National Urban League's Urban
Apprenticeship Jobs Program Partnering with
the Wireless Infrastructure Association:
A Case Study on an Industry Association
to Create a Pathway for Diversity & Inclusion in
Apprenticeship

- Documents the relevant role WIA plays in promoting diversity and inclusion
- Highlights success of Supplier Diversity Summit at WIA's 2017 Wireless Infrastructure Show

Employer Case Study

WIAAI and Vertical Limit Case Study:

A Partnership to Develop Effective Wireless
Apprenticeships for Underrepresented
Populations

Vertical Limit:

- Early adopter of TIRAP RA Program
- Follows National Sponsor's onboarding plan
- Beneficiary of expanded NUL opportunity partnerships







Summary and Conclusion

Revised EEO Guidelines under 29 CFR 30:

- Extends protections against discrimination
- Improves and clarifies affirmative steps to ensure equal opportunity in apprenticeship
- **Provides flexibility** new programs will have up to two years to develop initial AAPs; existing programs have 2 years to comply with many of the AAP obligations
- Better defines the process for analyzing the talent available and for achieving diversity goals
- Introduces affirmative steps for employing people with disabilities in apprenticeship
- Clarifies the outreach, recruitment, and retention activities expected of sponsors

WIAAI and UL Affiliates provide Technical Assistance and support to employers as they implement their AAPs and work toward diversity and inclusion goals.













Questions/Contacts

Ronald G. Marlow Vice President, Workforce Development National Urban League 212-558-5481

Rmarlow@nul.org

Kevin Ly Director, Workforce Development National Urban League 212-558-5441 kly@nul.org

Brandi Pray
Manager, Workforce Development
National Urban League
212-558-5375
bpray@nul.org

Questions





















